

Madison Financial Group

Introduction to Mercer IS

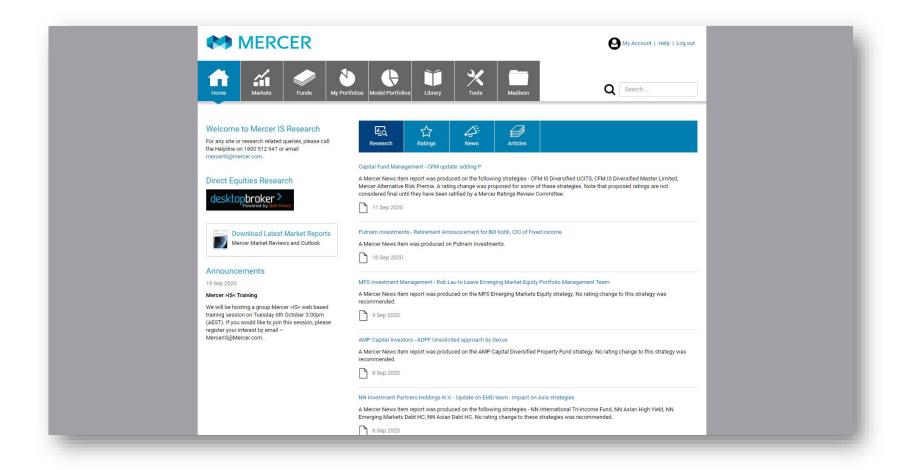


Agenda

- 1. Introduction
- 2. Mercer IS Overview
- 3. Introduction to Mercer Research Process and Mercer Ratings
- 4. Help?



Mercer IS Overview





Global research at a glance

Depth and breadth of our global research resources: there are 220 staff* directly involved in the research process, in addition there are multiple investments professionals globally involved in the research process

Specialised Mercer Alternatives group dedicated to private markets manager research, portfolio management, and investment operations



The majority (70%) of research specialists have an MBA, CFA®, actuarial, masters, and/or relevant qualifications

Research specialists have an average of 18 years of experience in the financial services industry**

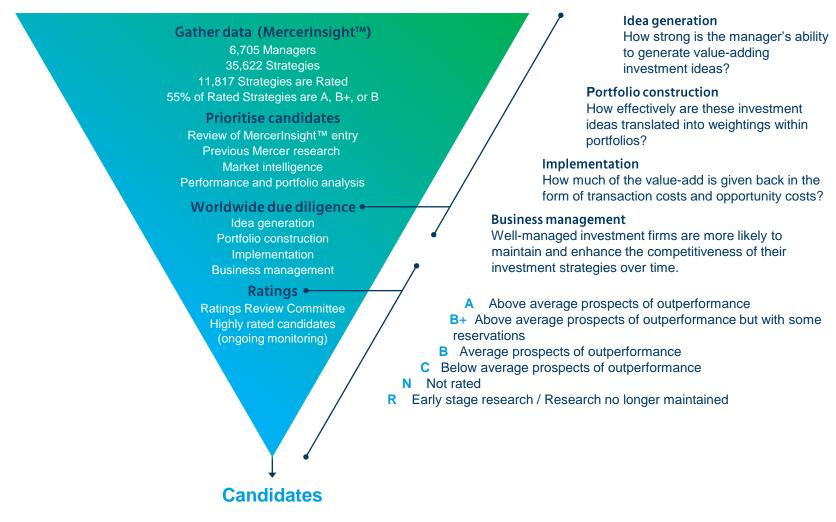
^{**} Average years of experience excludes analysts and support/admin staff. As at 30 June 2020.



Three specialist boutiques: equity, fixed income, and diversifying alternatives operating independently but with a consistent philosophy/framework. We believe this provides all the benefits of a focused boutique, with the resources of a large, global consultancy

^{*} Includes central leadership and support/admin staff.

Mercer research process



^{*}Manager and Strategy Statistics as of 30 June 2020, includes sub advised strategies.

https://www.mercer.com/content/dam/mercer/attachments/private/nurture-cycle/gl-2018-wealth-guide-to-mercers-investment-strategy-research-ratings-mercer.pdf



Manager research process

Four factor framework



Idea generation

- Philosophy
- Investment process
- Competitive advantage
- Resources



Portfolio construction

- Guidelines
- Style
- Risk
- Monitoring



Implementation

- Trading
- Turnover
- Capacity
- Fees



Business management

- Business structure
- Business environment/culture
- Remuneration
- Non-investment distraction
- Diversity and inclusion



Our ratings scale



Strategies assessed as having "above average" prospects of outperformance

B+

Strategies assessed as having "above average" prospects of outperformance, but with some reservations.

B

Strategies assessed as having "average" prospects of outperformance

C

Strategies assessed as having "below average" prospects of outperformance

R

The **R rating** is applied in two situations:

- 1. Mercer has carried out some research, but has not completed its full investment strategy research process
- 2. Mercer has in the past carried out its full investment strategy research process on the strategy, but we are no longer maintaining full research coverage

N

No rating, strategies not currently rated by Mercer

W

Watch: where there is some uncertainty about a rating that we do not expect to be resolved soon, but consider it unlikely that it will lead to a rating change

T

Tracking error: potential for high tracking error or high volatility P

Provisional rating: where there is uncertainty about a rating that we expect to resolve quickly



Our ratings scale: what do Mercer's ratings signify?

Mercer's rating signifies Mercer's opinion of a strategy's prospects for outperforming a suitable benchmark over a time frame appropriate for the particular strategy.

Examples of some of the factors that we take into account in deriving ratings:

Mercer's confidence in the manager's ability to generate value-adding ideas	Mercer's view on any specified outperformance target	The opportunities available in the relevant market(s) to achieve outperformance.
An assessment of the risks taken to try to achieve outperformance	An assessment of the strategy relative to peer strategies	Outcome of Operational Risk Assessment as completed by Mercer Sentinel
	An assessment of the manager's business management and its impact on particular strategies	



Our ESG rating scale

ESG1

ESG integrated into investment philosophy; active ownership a core part of process

ESG2

repeatable process to ESG integration (focus on risk management); strong evidence of active ownership

ESG3

Ad-hoc process to ESG integration and active ownership, but indications of progress

ESG4

Little or no integration of ESG factors or active ownership into core processes and no indication of future change



Mercer's environmental, social, and governance (ESG) capabilities



Idea generation

- Efforts to identify and integrate ESG factors into active fund positions as a source of added value
- Identification of material ESG factors - skill of team members, data sourcing



Portfolio construction

 Efforts to integrate ESG driven views into the portfolio's construction



Implementation

- Engagement and proxyvoting activities (if applicable)
- Investment horizon aligns with ability to effectively implement ESG views



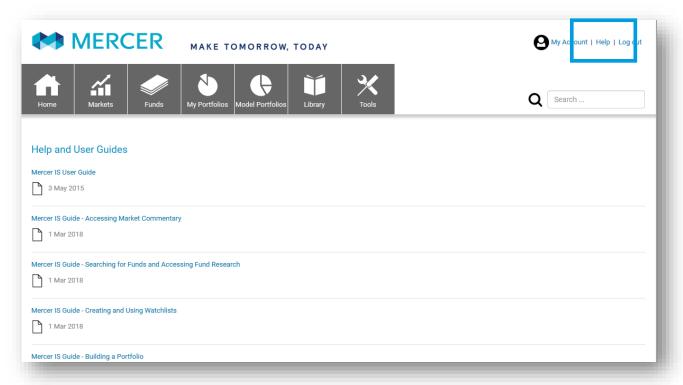
Business management

 Firm-level support for ESG integration, engagement activities, and transparency



Mercer IS Support

- Phone 1800 512 947
- Email MercerIS@Mercer.com





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